

BETTER
COTTON
GROWTH &
INNOVATION
FUND

GIF Guidelines



Small Farm Fund – closed fund

Eligibility

The Small Farm Fund is a closed fund; we will not review any unsolicited applications.

Applicants must be endorsed Better Cotton Programme Partners. Programme Partners must be able to demonstrate that their project is in a location that is a recognised cotton growing area. Project locations must present opportunities for market uptake of Better Cotton produced, and farmers must be able to see the business case for participation. Programme Partners should make solid efforts to build partnerships at a local level that facilitate farmers' access to the supply chain.

First-time applicants should submit an Expression of Interest ([EoI](#)). This can be submitted at any time. If successful, the applicant will be invited to submit a full application in the normal funding cycle.

Programme Partners which had an application rejected¹ in the previous season cannot reapply the following season for the same project. After this time, Programme Partners must submit an EoI before responding to an RFP.

Geographical scope

Applicants must be operating in one of the GIF's focus countries (see annual RFP for country list).

To be eligible for GIF funding, new countries must meet Better Cotton's criteria for new countries as well as the following GIF criteria:

- Countries with a majority of smallholders, though medium farmers can be included in projects
- Countries of low income or lower middle income (World Bank 2023)

Length of project

Existing partners funded by the GIF should submit a proposal for a three-year period, unless otherwise specified.

Partners which have a project under "warning approval" can only submit a one-year proposal for the following season of that project.

New applicants should submit a one-year proposal.

Number of projects per applicant

A maximum of 4 projects per partner.

Local partners

Programme Partners can subcontract a Local Partner to implement part of the project on their behalf. This type of subcontracting and funding must be permitted by local laws. Programme Partners must inform the GIF if they intend to use this approach in the application. The application should be jointly prepared by the Programme Partner and Local Partner with a clear explanation of each partner's roles and responsibilities. If the application is approved, the Programme Partner must share a copy of the subcontracting agreement between itself and its Local Partner(s) before the funding agreement is shared.

¹. This does not apply to newly endorsed partners or if a project was rejected purely because of inadequate funds or if multiple applications were received for projects in the same geographical area.

Small Farm Fund – closed fund (continued)

Co-funding

Programme Partners are encouraged to provide a contribution to the project, either from their own sources or from other donors. In the case of commercial Programme Partners, we will expect a significant level of co-funding. Better Cotton GIF has identified four categories for commercial partners, with a maximum percentage cap on GIF's contribution within each category. The final GIF contribution will be contingent upon the quality of the proposals submitted. *(This request for co-funding does not apply to commercial partners in the set-up phase of their project).*

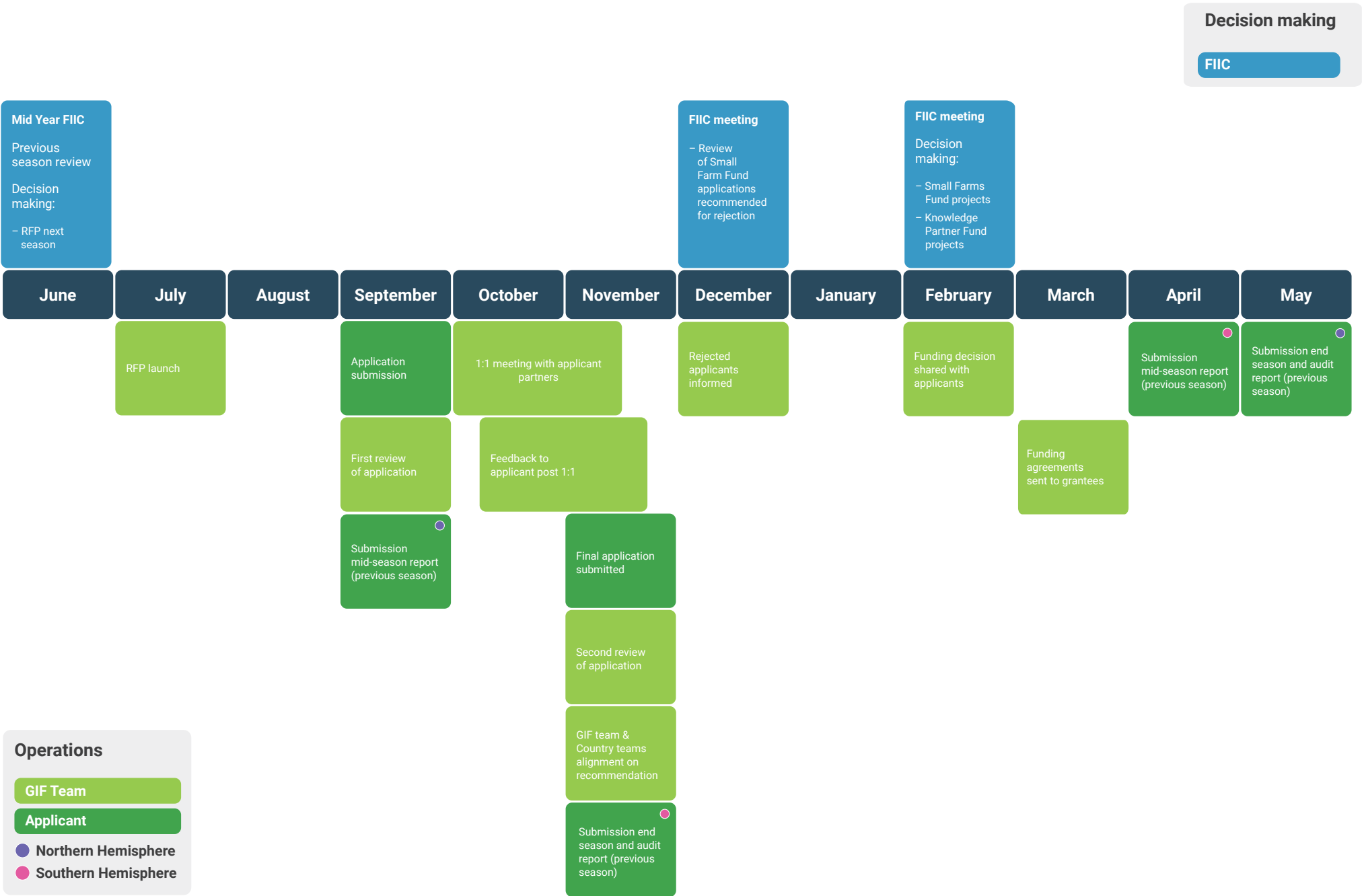
Type of commercial partner	Cap for GIF matched funding
Supply chain actor	15%
Agri consultancy	80%
Agri tech solutions	50%
Miscellaneous agri business	To be decided on a case-by-case basis

Process overview

The Better Cotton GIF year runs from 1st April to 31st March. Annual fund management processes and key milestones for the Small Farm Fund for Northern and Southern Hemisphere applicants are reflected in the diagrams overleaf.

Projects which the GIF team recommends for rejection will be presented to the FIIC in December. If the FIIC approves the rejection, partners will receive this decision before the end of the calendar year. This is to facilitate an exit roadmap before the start of the following season. If the FIIC does not reach a consensus decision the project will be discussed in the January FIIC. The FIIC has the final say on all funding decisions, a project recommended for funding by the GIF team and the relevant Better Cotton country team could be rejected by the FIIC and vice versa.

Process overview:
Small Farm Fund



Small Farm Fund

Application evaluation criteria

After the eligibility of the applicant is confirmed, proposals will be evaluated by the GIF Team and Better Cotton country teams according to the criteria below:

Criteria	
Project design 40%	Partner capacity and track record 60%
<ol style="list-style-type: none">1. Project relevance to 2030 strategy and country objectives2. Quality of project design3. Potential impact on smallholder farmers and workers, and the environment4. Inclusivity, particularly in relation to women who are involved in farming cotton as farmers or workers5. Realistic budget which is reflective of project plan6. Robust M&E plan7. Programme evolution plan: e.g., to progress farmers to lead farmers, facilitate FPOs etc	<ol style="list-style-type: none">1. Capacity of Programme Partner to implement and monitor the proposed activities, to report on them, and to account for funds. This will include having appropriately qualified & sufficient staff, with adequate gender representation at all levels, and links or planned links with organisations to fill expertise gaps2. Quality of support / satisfaction of Local Partners (where applicable)3. Performance progression over the last three seasons4. Quality of project improvement action plans and follow up

FIIC decisions are:

Approved: The project application is approved. **Approved with condition(s):** The project application is approved on the condition that certain adjustments are made to the application prior to contracting. If these adjustments are not incorporated within the given time, the project will be rejected. **Warning approval:** The project is approved for one season; any subsequent funding will be contingent on significant improvements being made (as indicated in Decision Letter). **Rejected:** The project is rejected.

FIIC decisions are final and will not be discussed

Knowledge Partner Fund – closed fund

Eligibility

Organisations that can strengthen the capacity of Better Cotton Programme Partners. This should take the form of a direct transfer of knowledge and/or skills to the Programme Partner. Activities should comprise strengthening of the capacity of staff and organisational resources (e.g. training materials, strategy documents, tools). Activities directed at farmers and workers by the Knowledge Partner must be shadowed by the Programme Partner.

Organisations applying to this Fund need to be approved and invited by the relevant Better Cotton country team.

Programme Partner engagement

Organisations will be expected to engage and work with Better Cotton Programme Partners before and during the preparation of their project application. Programme Partner conversations will be supported by the country teams when relevant and needed.

Geographical scope

Organisations applying must be based in the Small Farm Fund countries. In exceptional cases, where an organisation offers some expertise/a practice not currently found in Better Cotton's countries of operation, we will consider organisations in other locations.

Length of project

The project length will be determined by the nature of the project. Projects should be a minimum of 1 year and a maximum of 3 years. Applicants will develop a project activity timeline as part of their Stage 2 application.

Number of projects per applicant

There is no maximum, but all proposed projects should be agreed with the relevant country team.

Project budget

We are unlikely to fund capital expenditure items unless there is a strong justification provided. We may deny requests for capital items if we deem them to be out of scope for the Knowledge Partner Fund.

Application evaluation criteria

After the eligibility of the applicant is confirmed, proposals will be evaluated by the GIF Team and Better Cotton country teams according to the criteria below:

Criteria

Relevance 20%

Project relevance

Quality 30%

Quality of project design

Experience 25%

Partner has demonstrated experience in similar projects/support

Capacity 25%

Capacity of the partner: The applicant has proven capacity to implement, manage, communicate, and report on the activities proposed

FIIC decisions are:

Approved: The project application is approved. **Rejected:** The project application is rejected.

FIIC decisions are final and will not be discussed

Large Farm Fund

Eligibility

Applicants must be current partners of Better Cotton or organisations which have a profound understanding of cultivating cotton in a large farm context.

Geographical scope

The project should be implemented in a country (or countries) where Better Cotton has a large farm programme (direct programme or through benchmarked programme).

Length of project

The project length will be determined by the nature of the project. Applicants will define a project timeline in their proposal.

Number of projects per applicant

One project per applicant.

Co-funding

Applicants will need to provide a contribution to the project, either from their own sources or from other donors. In the case of commercial partners, we will expect a significant level of co-funding.

Process overview

First-time applicants should submit an [Expression of Interest](#). This can be submitted at any time. If successful, the organisation will be invited to submit a full application.

Applications can be submitted at any time of the year. Applications to this fund can be submitted at any time, however, their review and approval will be integrated into the normal GIF funding round and be presented to the FIIC in March. See diagram overleaf.

Application evaluation criteria

Criteria

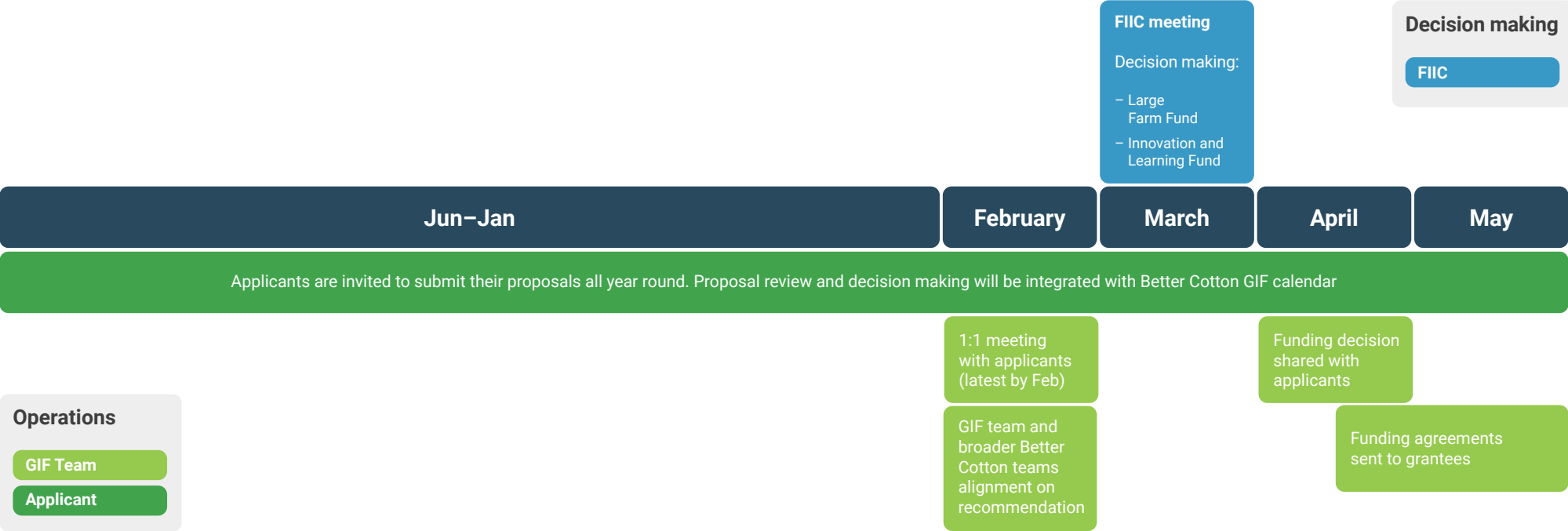
Relevance 10%	Quality 20%	Capacity 20%	Overall impact 30%	Scalability 20%
Project relevance to 2030 strategy	Quality of project design	Capacity of the partner: The applicant has proven capacity to implement, manage, communicate, and report on the activities proposed	Potential benefit	The solution can be scaled or replicated in similar production contexts

FIIC decisions are:

Approved: The project application is approved. **Rejected:** The project is rejected.

FIIC decisions are final and will not be discussed

Process overview :
Large Farm Fund



For all funds

Small Farm Fund | Knowledge Partner Fund | Large Farm Fund

Inclusivity

All partners should demonstrate a commitment to improve inclusion of women and other excluded groups in their own organisations and in their projects.

Sustainability

All partners should aim to reduce the project's dependency (and their organisation's) on GIF funding and should work on a plan to ensure project sustainability.

Code of conduct

GIF partners must commit to comply with the [Better Cotton Code of Practice](#) and [Better Cotton safeguarding policies and procedures](#).

Suspension / termination of funding

The funding agreement details the circumstances that may a) cause the termination of funding or b) lead to a request to repay unspent funds.

These circumstances include but are not limited to poor performance; unauthorised deviations (activity or budget) from the project application; wrongdoing/misconduct or any act which causes harm to the project stakeholders and/or environment or risks the reputation of Better Cotton.

Policies & other documents for reference

1. [Small Farm Fund budget guidelines](#)
2. [Knowledge Partner Fund budget guidelines](#)
3. Large Farm Fund budget guidelines
4. [GIF Appointment of auditors](#)



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