

#### **Due Diligence & Cotton Production**

Thursday 23 June: 14:45 - 15:40 (55 min)

#### With Speakers:



Maria Luisa Martinez Diez Public Affairs Director | Global Fashion Agenda



**Isabelle Roger** Senior Policy Advisor | Solidaridad



**Rashad Abelson** 

Legal Expert, Responsible Business Conduct | OECD

Patricia Jurewicz Founder and CEO | Responsible Sourcing Network

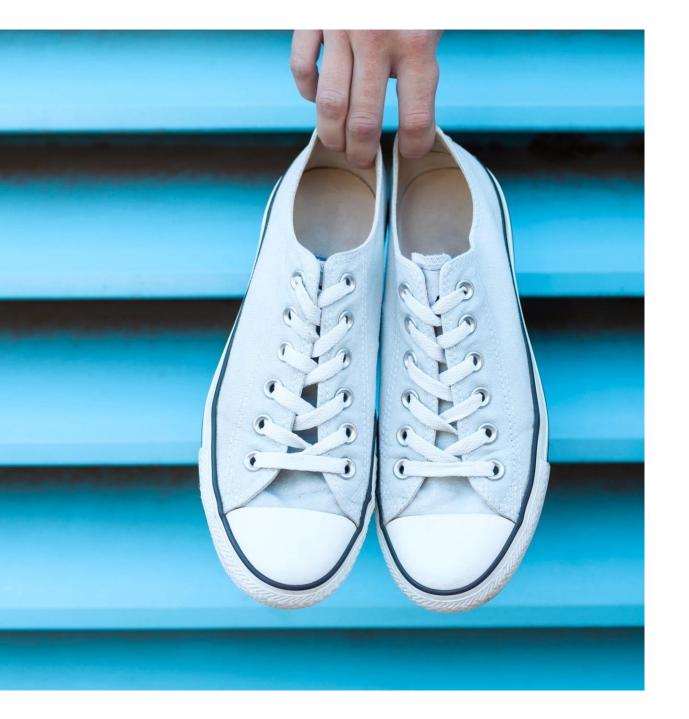


Ajay Sharma Head Supply Chain Management and Raw Material Procurement | The Raymond Group

#### **Facilitator:**



**Lisa Ventura** Public Affairs Manager Better Cotton





Due diligence for responsible supply chains in the garment and footwear sector:

Deep dive on cotton supply chains and "choke points"

Rashad Abelson, Legal Expert OECD Centre for Responsible Business Conduct



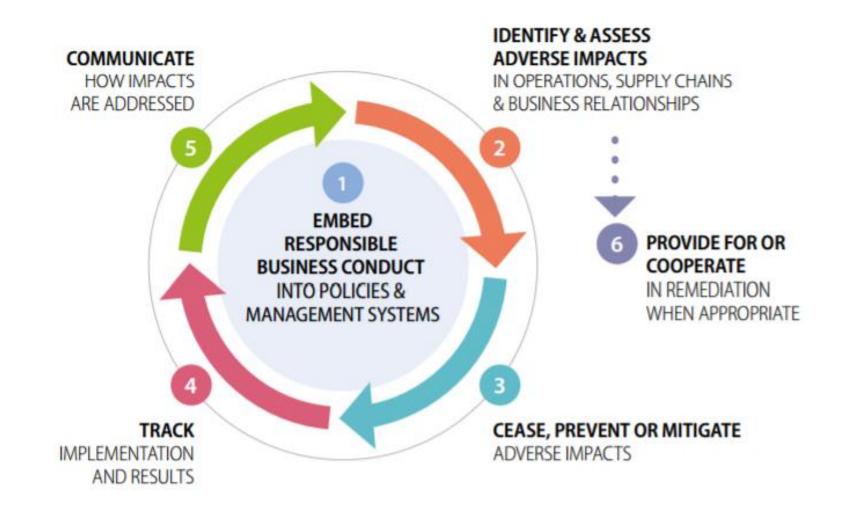
 What do OECD due diligence standards say about supply chain mapping?

• Challenges in mapping the entire supply chain

Using "choke points" and collaborating with other stakeholders



### **6-Step Due Diligence Framework**



# OECD RBC Due diligence: The basics

**Objectives:** Avoiding, preventing, mitigating and remediating adverse impacts on people, the environment and society.

#### Scope

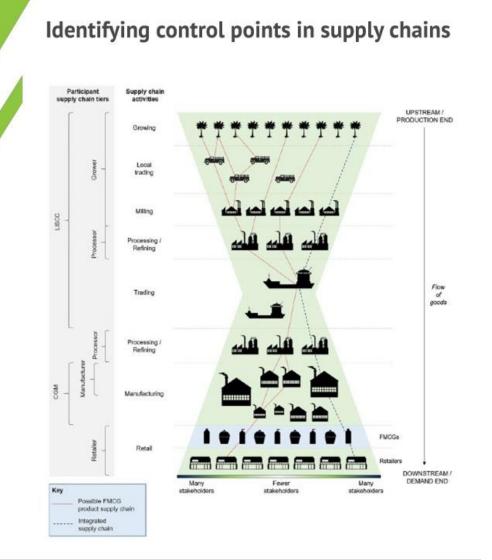
- Own operations + business relationships across supply chains
- Broad scope of RBC issues (human rights, environment, labour corruption, consumer interests etc).

#### Implementation

- Ongoing
- Integrated
- Focused on progressive improvement
- Risk-based



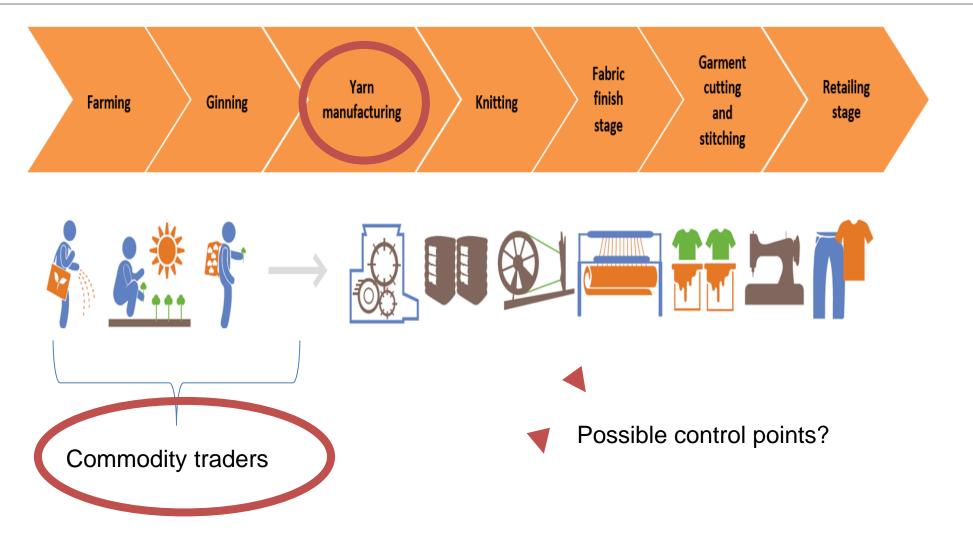
# **Step 2:** Identify actual and potential impacts in the company's own operations and in its supply chain



Choke points tend to be at:

- Key points of transformation in the supply chain
- Stages in the supply chain that generally include relatively few actors that process a majority of the commodity
- Stages in the supply chain with visibility and control over the circumstances of production and trade upstream.





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## Industry collaboration and practical use of choke points

#### Engaging with choke points

# Contractual requirements

Sourcing from preselected suppliers Working with industry info sharing schemes

Including requirements in contracts with supplier and business relationships that choke points be identified (on a confidential basis) Asking suppliers to source from the choke point companies that source responsibly (e.g. pass OECDaligned due diligence audit) Using confidential information-sharing systems on suppliers and/or through industry wide schemes to disclose sources of raw material



### Thank you!

### **Policy Hub**



The Policy Hub – Circularity for Apparel & Footwear unites the industry to speak in one voice and propose policies that accelerate circular practices.

## Policy Hub's position on the Corporate Sustainability Directive:

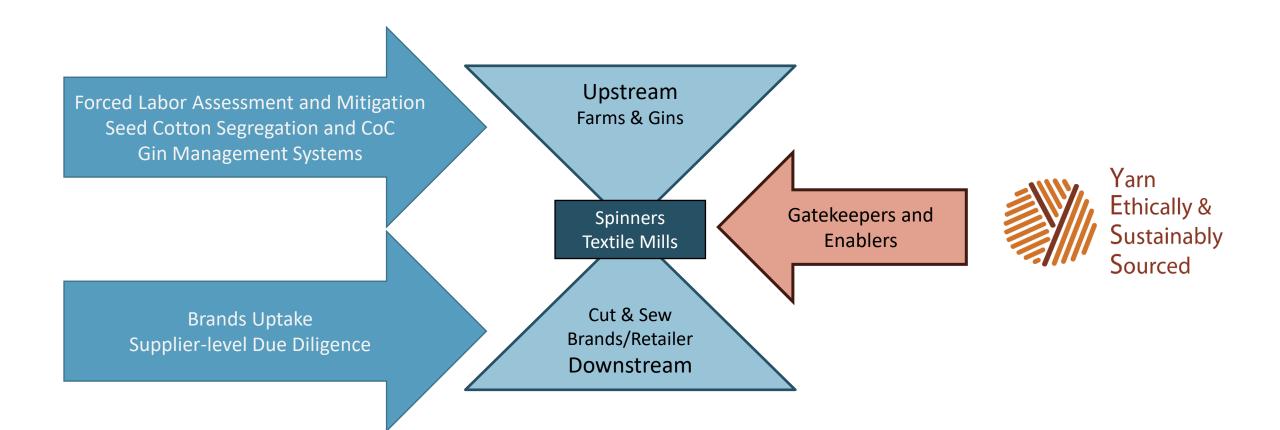
The Policy Hub:

- welcomes the CSDD as a first step to ensure that human and environmental standards are upheld in the supply chains;
- asks for stronger harmonisation at EU level to provide an even level-playing field;
- encourages the legislators to strengthen even further the alignment and coherence with international standards.





#### YESS Contributes to a Full Value Chain Solution



### Insights from YESS Pilot Spinning, Knitting, & Weaving Mills

- All facility types require due diligence training and support
- Establishing the credibility of the YESS process within the industry is critical
- Education on different forms of forced labor at cotton field level is needed
- There needs to be a more detailed assessment of forced labor (types and location)
- Spinning mills are able to trace origin of cotton lint through their processes from receipt at warehouse, to laydown, to finished yarn
- Basic YESS management system expectations are fairly easy for mills to meet, however there needs to be training and support (especially during the first two years)

### BEYOND RISK MITIGATION ENGAGEMENT FOR CONTINUOUS IMPROVEMENT

Due Diligence is NOT risk mitigation:

- Not just to avoiding legal or reputation risks.
- Not changing cotton sourcing origin only as last resort.
- Not to cascade down responsibility and costs for change, compliance and traceability on suppliers.

It is about **engaging with suppliers, including indirect ones such as cotton farmers,** on a continuous improvement process:

- **Supporting farmers** (through capacity building and financial support) to transition towards more sustainable practices.
- It is about **collaborating** with other companies in the sector, civil society, producer representatives and governments.
- It is about **responsible sourcing practices** that enable suppliers to respect human rights, including living wage for workers and living income for farmers.







## Cotton +

## Thank you

















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